

NORTH AFRICA / GC COUNTRY PAGE



National flag

Algeria

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2027; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

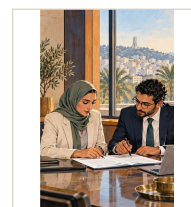
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Commercial Code (as amended); commercial-register framework, including Law 90-22 and amendments

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form and required authenticated instruments.

REGISTRY & CONTROL

Check CNRC registration, modifications, beneficial ownership and publication steps.

PERMITS, MONEY & OPERATIONS

Verify foreign investment, sector authorization, currency and public-procurement conditions.

LOCAL GC LENS

Arabic and French source pathways; confirm the controlling text, amendments, and filing route for the entity and activity.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Ministry of Commerce / CNRC

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Use Arabic/French authoritative text and confirm translation before relying on a translated extract.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form and required authenticated instruments.

3

foreign investment, sector authorization, currency and...

4

GO / HOLD: Arabic/French authoritative text and...

NORTH AFRICA / GC COUNTRY PAGE



National flag

Egypt

NATIONAL COMPANY LAW



MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

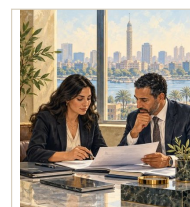
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Law No. 159 of 1981 and its executive regulations (current text to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Identify company form and the competent incorporation/registry route.

REGISTRY & CONTROL

Check board and shareholder approvals, filings and annual obligations.

PERMITS, MONEY & OPERATIONS

Map tax, investment-zone, licensing and regulated-sector approvals.

LOCAL GC LENS

The official commercial registry and company-establishment process are key source routes; distinguish domestic companies from special-zone and investment regimes.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Investment and Trade Development Authority
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm whether a special investment or free-zone regime changes the ordinary company-law route.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form and the competent incorporation/registry route.

3

tax, investment-zone, licensing and regulated-sector...

4

GO / HOLD: whether a special investment or free-zone...

NORTH AFRICA / GC COUNTRY PAGE



National flag

Libya

NATIONAL FRAMEWORK -
LOCAL...

MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2027; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Commercial register and commercial-activity framework; current company statute and amendments require local confirmation
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm current company statute, legal forms and implementing rules.

REGISTRY & CONTROL

Verify registration status and authority of directors/signatories.

PERMITS, MONEY & OPERATIONS

Check sanctions, banking, foreign-exchange, licensing and contracting constraints.

LOCAL GC LENS

Obtain current Arabic legislation and determine the competent registry and authority for the place of incorporation and activity.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Libyan Commercial Registry
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Do not rely on an unverified English translation or assume that registry status resolves sanctions or enforceability issues.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

current company statute, legal forms and implementing rules.

3

sanctions, banking, foreign-exchange, licensing and...

4

GO / HOLD: Do not rely on an unverified English...

NORTH AFRICA / GC COUNTRY PAGE



National flag

Mauritania

**NATIONAL COMPANY LAW -
LOCAL...**


MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

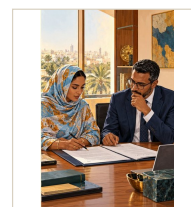
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

National company law and commercial-register rules; verify current consolidated text and any recent reforms
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Identify current company-law instrument and legal forms.

REGISTRY & CONTROL

Confirm the local commercial-register authority and filing sequence.

PERMITS, MONEY & OPERATIONS

Check foreign-investment, licensing, tax and public-procurement rules.

LOCAL GC LENS

Mauritania is not treated as an OHADA jurisdiction in this pack. Confirm national sources directly before applying an OHADA form or procedure.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Official journal and national commercial registry
No verified primary-source link is included here. Treat this as a source gap to resolve before approval.

SOURCE GAP - REQUEST PRIMARY TEXT

STOP / ESCALATE IF

Do not apply OHADA company-law rules solely because the transaction is regional.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

current company-law instrument and legal forms.

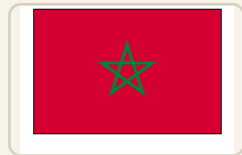
3

foreign-investment, licensing, tax and public-procurement...

4

GO / HOLD: Do not apply OHADA company-law rules solely...

NORTH AFRICA / GC COUNTRY PAGE



National flag

Morocco

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

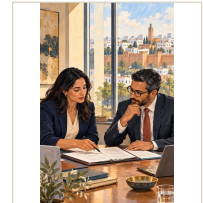
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Law No. 17-95 on public limited companies and Law No. 5-96 on other company forms (current consolidations to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Select the correct company form and applicable statute.

REGISTRY & CONTROL

Confirm registry, beneficial-ownership, publication and annual filing duties.

PERMITS, MONEY & OPERATIONS

Map foreign-exchange, investment, sector and public-contract approvals.

LOCAL GC LENS

Corporate form determines the applicable statute and governance route; use OMPIC and the official publication channel to confirm current texts and filings.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OMPIC legal references

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check the Arabic/French primary version and current amendments; distinguish listed-company and private-company rules.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

Select the correct company form and applicable statute.

3

foreign-exchange, investment, sector and public-contract...

4

GO / HOLD: the Arabic/French primary version and...

NORTH AFRICA / GC COUNTRY PAGE



National flag

Sahrawi Arab Democratic Republic (Western Sahara)

STATUS AND APPLICABLE LAW...



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

No country entry in the published 2024/2025 reports or posted 2026/2027 plan

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

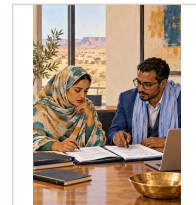
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Territorial and recognition status is contested; this toolkit does not assert a single applicable company-law regime
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm the precise place and entity involved.

REGISTRY & CONTROL

Obtain a current local-law and recognition analysis.

PERMITS, MONEY & OPERATIONS

Check governing law, enforceability, sanctions and counterparties.

LOCAL GC LENS

Before any entity, asset, contract or official interaction is attributed to this jurisdiction, establish the territory, authority, recognition position and applicable law for the specific matter.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Local authority and governing-law review required
No verified primary-source link is included here. Treat this as a source gap to resolve before approval.

SOURCE GAP - REQUEST PRIMARY TEXT

STOP / ESCALATE IF

Escalate at intake. Do not treat this page as confirmation of statehood, recognition, or applicable law.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

the precise place and entity involved.

3

governing law, enforceability, sanctions and counterparties.

4

GO / HOLD: Escalate at intake. Do not treat this page...

NORTH AFRICA / GC COUNTRY PAGE



National flag

Sudan

**TRANSITIONAL / LOCAL
REVIEW...**


MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

No country entry in the published 2024/2025 reports or posted 2026/2027 plan

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

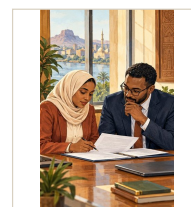
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Current company legislation, registry practice and amendments require confirmation from primary Sudanese sources
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm current statute, registry authority and filing channels.

REGISTRY & CONTROL

Check authority of officers, entity status and records.

PERMITS, MONEY & OPERATIONS

Screen sanctions, banking, permits, employment and safety constraints.

LOCAL GC LENS

Validate the current authority, legal texts, operating status and practical filing route for the relevant state, city and transaction.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Official gazette and commercial registry - local confirmation required
No verified primary-source link is included here. Treat this as a source gap to resolve before approval.

SOURCE GAP - REQUEST PRIMARY TEXT

STOP / ESCALATE IF

Treat source availability and registry operations as live due-diligence questions; escalate before commitment.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

current statute, registry authority and filing channels.

3

Screen sanctions, banking, permits, employment and safety...

4

GO / HOLD: Treat source availability and registry...

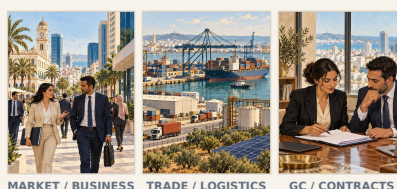
NORTH AFRICA / GC COUNTRY PAGE



National flag

Tunisia

NATIONAL COMPANY LAW



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

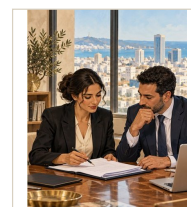
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Code des sociétés commerciales, Law No. 2000-93, as amended; verify consolidated text

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm legal form, governance organs and representation powers.

REGISTRY & CONTROL

Verify register extracts, beneficial-ownership and annual filing requirements.

PERMITS, MONEY & OPERATIONS

Check foreign-exchange, investment, tax and activity approvals.

LOCAL GC LENS

Use the national register and official legal publications to confirm company status, amendments, filings and publication duties.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

National Business Register portal

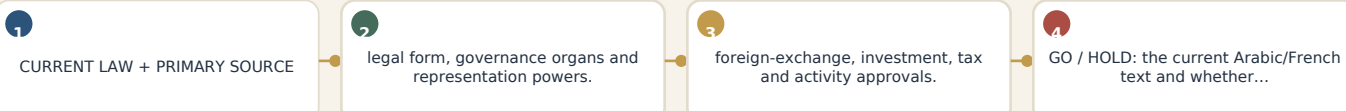
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm the current Arabic/French text and whether sector-specific rules alter the route.

COUNTRY-SPECIFIC RELEASE PATH



WEST AFRICA / GC COUNTRY PAGE



National flag

Benin

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Check company form and formation documents under the Uniform Act.

REGISTRY & CONTROL

Identify competent RCCM, filings, publication and local one-stop-shop steps.

PERMITS, MONEY & OPERATIONS

Check tax, labour, sector licensing, public procurement and foreign-investment controls.

LOCAL GC LENS

Confirm RCCM filing point, legal forms, and local implementing procedures; use OHADA text as common company-law anchor.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm French-language filing practice, local deadlines, and fees with the competent registrar.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form and formation documents under the Uniform Act.

3

tax, labour, sector licensing, public procurement and...

4

GO / HOLD: French-language filing practice, local...

WEST AFRICA / GC COUNTRY PAGE



National flag

Burkina Faso

OHADA MEMBER STATE



MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

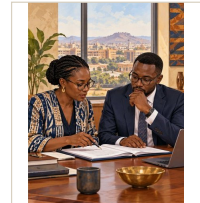
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Check entity form, constitutive documents and director appointment route.

REGISTRY & CONTROL

Confirm RCCM and current filing requirements.

PERMITS, MONEY & OPERATIONS

Map public procurement, mining/energy permits, labour and tax dependencies.

LOCAL GC LENS

The OHADA company-law framework applies; local filing and operating conditions must be verified against current Burkina Faso sources.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

For security-sensitive or disrupted operating areas, validate current registry availability and project permissions.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity form, constitutive documents and director appointment...

3

public procurement, mining/energy permits, labour and tax...

4

GO / HOLD: For security-sensitive or disrupted...

WEST AFRICA / GC COUNTRY PAGE



National flag

Cabo Verde

NATIONAL COMPANY LAW



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

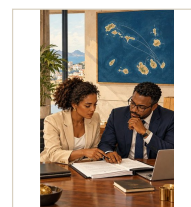
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Commercial Companies Code approved by Legislative Decree No. 2/2019 (current consolidated text to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form and current text of the Commercial Companies Code.

REGISTRY & CONTROL

Identify commercial registry and online-service route.

PERMITS, MONEY & OPERATIONS

Check licensing, public procurement, tax, labour and foreign-exchange rules.

LOCAL GC LENS

Portuguese-language statutory and registry sources should be used for corporate form, filings, representation and publication.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

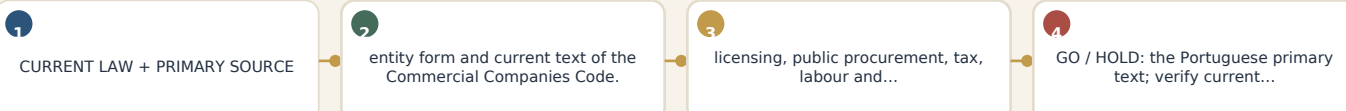
Ministry of Justice / official legal publication
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Use the Portuguese primary text; verify current amendments and the competent registry for the island and activity.

COUNTRY-SPECIFIC RELEASE PATH



WEST AFRICA / GC COUNTRY PAGE



National flag

Côte d'Ivoire

OHADA MEMBER STATE



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

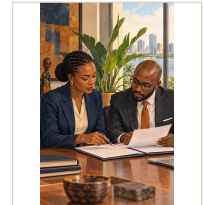
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm OHADA entity form and authority of directors.

REGISTRY & CONTROL

Verify RCCM records, beneficial-ownership data and filing obligations.

PERMITS, MONEY & OPERATIONS

Map CEPICI, tax, labour, public procurement and sector approvals.

LOCAL GC LENS

Identify the RCCM and the national one-stop-shop role; distinguish company formation from investment facilitation and sector licensing.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check the exact competent filing office and whether sector-specific approvals are conditions precedent.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

OHADA entity form and authority of directors.

3

CEPICI, tax, labour, public procurement and sector approvals.

4

GO / HOLD: the exact competent filing office and...

WEST AFRICA / GC COUNTRY PAGE



National flag

Guinea

OHADA MEMBER STATE



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

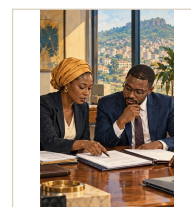
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, incorporation evidence and local representation.

REGISTRY & CONTROL

Check RCCM filings, publications and current register extract.

PERMITS, MONEY & OPERATIONS

Map mining, energy, land, labour, tax and public-contract approvals.

LOCAL GC LENS

Use OHADA company law, then validate national RCCM practice and the current local regulatory path.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

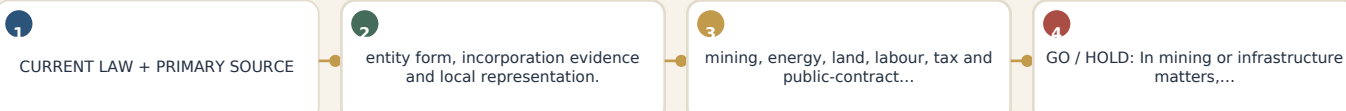
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

In mining or infrastructure matters, separate corporate authority from concession, land and operating approvals.

COUNTRY-SPECIFIC RELEASE PATH



WEST AFRICA / GC COUNTRY PAGE



National flag

Guinea-Bissau

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

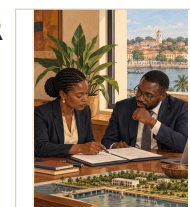
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form and constitutive instruments.

REGISTRY & CONTROL

Identify the competent RCCM and filing route.

PERMITS, MONEY & OPERATIONS

Check public procurement, licensing, tax, employment and foreign-investment requirements.

LOCAL GC LENS

Use the OHADA Uniform Act as the company-law anchor; verify national registry and Portuguese-language operational steps.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm Portuguese-language source and filing practice; do not assume a regional form is accepted without local filing checks.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form and constitutive instruments.

3

public procurement, licensing, tax, employment and...

4

GO / HOLD: Portuguese-language source and filing...

WEST AFRICA / GC COUNTRY PAGE



National flag

Gambia

NATIONAL COMPANY LAW



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act (current version, amendments and commencement to be confirmed)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form, directors and signatory authority.

REGISTRY & CONTROL

Check current registry, annual return and change-notice process.

PERMITS, MONEY & OPERATIONS

Map tax, labour, licensing, procurement and investment permissions.

LOCAL GC LENS

Use the government Single Window Business Registry to confirm current company status and filing steps; verify the current Act and regulations.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Single Window Business Registry

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

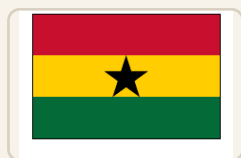
STOP / ESCALATE IF

The online registry process may change; confirm filing requirements with the Registrar before a deadline.

COUNTRY-SPECIFIC RELEASE PATH



WEST AFRICA / GC COUNTRY PAGE



National flag

Ghana

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

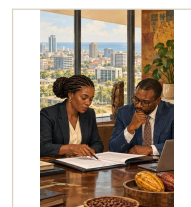
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act, 2019 (Act 992), current amendments and regulations to be checked. Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Verify company type, directors, beneficial ownership and annual returns.

REGISTRY & CONTROL

Check resolutions, stated capital, charges and representation authority.

PERMITS, MONEY & OPERATIONS

Map tax, labour, data, public procurement and regulated-sector approvals.

LOCAL GC LENS

Act 992 is the company-law starting point; confirm ORC filings and distinguish company registration from sector and public-procurement approvals.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Office of the Registrar of Companies / official legal source
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm the current Act and ORC practice, including any subsequent amendments and filing notices.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company type, directors, beneficial ownership and annual...

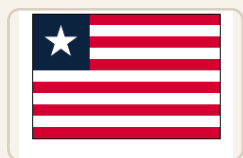
3

tax, labour, data, public procurement and regulated-sector...

4

GO / HOLD: the current Act and ORC practice, including...

WEST AFRICA / GC COUNTRY PAGE



National flag

Liberia

NATIONAL COMPANY LAW - LOCAL...


MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Business Corporation Act and related Associations Law provisions; confirm current consolidated text and amendments
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Identify the applicable entity law and form.

REGISTRY & CONTROL

Verify registered agent/office, directors, ownership and status.

PERMITS, MONEY & OPERATIONS

Map tax, labour, investment, licensing, procurement and sector approvals.

LOCAL GC LENS

Confirm the current entity statute, registry practice and required corporate records from Liberian primary sources.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Liberia Business Registry - official source to confirm
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Verify current amendments and registry operation; do not rely on historic corporate-law summaries.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

the applicable entity law and form.

3

tax, labour, investment, licensing, procurement and sector...

4

GO / HOLD: current amendments and registry operation;...

WEST AFRICA / GC COUNTRY PAGE



National flag

Mali

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

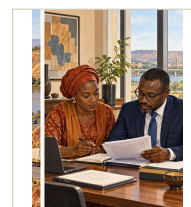
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, board authority and local representatives.

REGISTRY & CONTROL

Check RCCM and corporate-record updates.

PERMITS, MONEY & OPERATIONS

Map procurement, mining, tax, labour and security-related approvals.

LOCAL GC LENS

Use OHADA company law with local verification of RCCM, regulatory, public-sector and project requirements.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

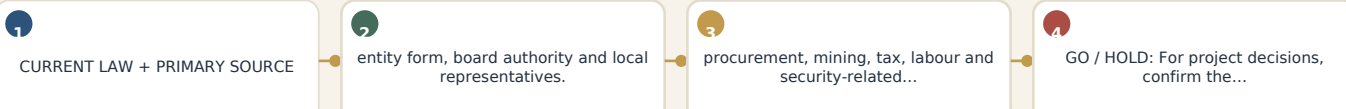
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

For project decisions, confirm the operating location and current safety/access constraints separately from corporate compliance.

COUNTRY-SPECIFIC RELEASE PATH



WEST AFRICA / GC COUNTRY PAGE



National flag

Niger

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

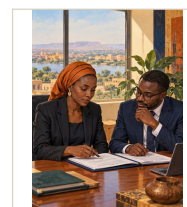
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity type and director/signatory authority.

REGISTRY & CONTROL

Check RCCM filings, updates and official company extract.

PERMITS, MONEY & OPERATIONS

Map procurement, mining, energy, tax, labour and licensing approvals.

LOCAL GC LENS

Use OHADA company law and verify the current national RCCM and sector-approval process.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check current registry access, public authority mandates and project-specific approvals at the time of action.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity type and director/signatory authority.

3

procurement, mining, energy, tax, labour and licensing...

4

GO / HOLD: current registry access, public authority...

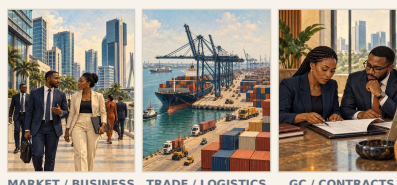
WEST AFRICA / GC COUNTRY PAGE



National flag

Nigeria

NATIONAL COMPANY LAW



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

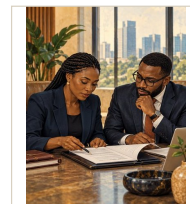
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies and Allied Matters Act 2020 (CAMA); confirm amendments, regulations and current CAC practice
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity type, constitutional documents, directors and persons with significant control filings.

REGISTRY & CONTROL

Check CAC status, annual returns, charges and change notifications.

PERMITS, MONEY & OPERATIONS

Map federal/state licensing, tax, labour, procurement and sector-regulator approvals.

LOCAL GC LENS

Federal company law is administered through CAC; identify state-level permits, federal sector regulators and beneficial-ownership reporting separately.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

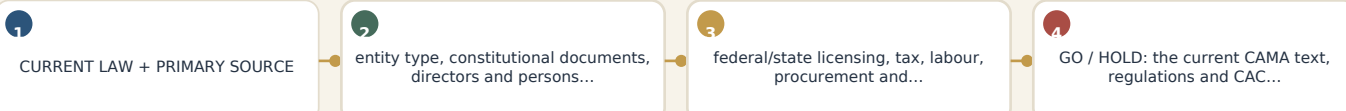
Corporate Affairs Commission
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check the current CAMA text, regulations and CAC notices; verify state-level requirements for operations and assets.

COUNTRY-SPECIFIC RELEASE PATH



WEST AFRICA / GC COUNTRY PAGE



National flag

Senegal

OHADA MEMBER STATE



MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, governance and representation authority.

REGISTRY & CONTROL

Verify RCCM and required register updates.

PERMITS, MONEY & OPERATIONS

Map APIX, tax, labour, public procurement, energy and sector approvals.

LOCAL GC LENS

Check the RCCM and local filing office; distinguish OHADA company formation from APIX investment facilitation and sector permits.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

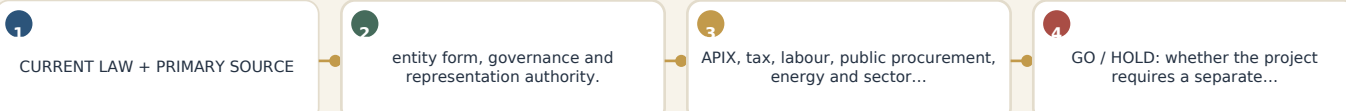
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check whether the project requires a separate investment, land, concession or public-contract approval.

COUNTRY-SPECIFIC RELEASE PATH



WEST AFRICA / GC COUNTRY PAGE



National flag

Sierra Leone

**NATIONAL COMPANY LAW -
RECENT...**


MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

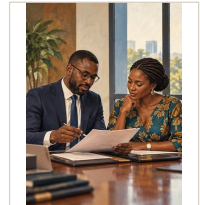
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies and Business Registration Bill 2026; verify enactment, assent, commencement, regulations and transition
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm whether the 2026 Bill became law; if so, verify assent, commencement and transitional treatment.

REGISTRY & CONTROL

Verify Corporate Affairs Directorate / unified registry filing channels.

PERMITS, MONEY & OPERATIONS

Check beneficial-ownership, annual filing, public procurement and sector approvals.

LOCAL GC LENS

The linked 2026 document is labeled a Bill. Do not treat it as enacted; verify passage, assent, commencement and implementing regulations. Until confirmed, test the Companies Act 2009 and current registry rules against primary sources.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

National Investment Board / 2026 Bill text
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

The linked text is a Bill. Do not treat it as law until enactment and commencement are verified; confirm current Companies Act 2009 requirements and registry notices.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

whether the 2026 Bill became law; if so, verify assent,...

3

beneficial-ownership, annual filing, public procurement and...

4

GO / HOLD: The linked text is a Bill. Do not treat it...

WEST AFRICA / GC COUNTRY PAGE



National flag

Togo

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

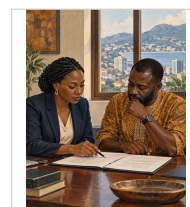
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Check OHADA form, constitution and representation powers.

REGISTRY & CONTROL

Verify RCCM records, annual updates and filing evidence.

PERMITS, MONEY & OPERATIONS

Map public procurement, licensing, tax, labour and foreign-investment rules.

LOCAL GC LENS

Confirm the RCCM, current local filing procedures and any investment or regulated-sector approvals.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

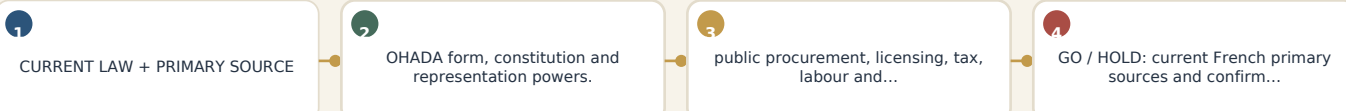
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Use current French primary sources and confirm filing procedure with the competent registrar.

COUNTRY-SPECIFIC RELEASE PATH



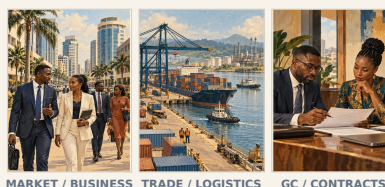
CENTRAL AFRICA / GC COUNTRY PAGE



National flag

Cameroon

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form and local office/representation.

REGISTRY & CONTROL

Verify RCCM, corporate notices and company-record obligations.

PERMITS, MONEY & OPERATIONS

Map CEMAC, tax, labour, procurement, public-sector and sector rules.

LOCAL GC LENS

Cameroon is bilingual and has OHADA company law; verify the competent RCCM and whether additional national, CEMAC or sector rules apply.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm the applicable language and regulator for the specific region and sector; distinguish company law from regional financial rules.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity form and local office/representation.

3

CEMAC, tax, labour, procurement, public-sector and sector...

4

GO / HOLD: the applicable language and regulator for...

CENTRAL AFRICA / GC COUNTRY PAGE



National flag

Central African Republic

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

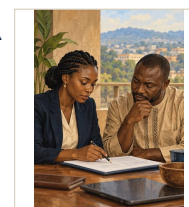
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm legal form, officer authority and register status.

REGISTRY & CONTROL

Check current RCCM filing route and evidence of compliance.

PERMITS, MONEY & OPERATIONS

Map tax, labour, public procurement, licensing and project approvals.

LOCAL GC LENS

Use OHADA company law; verify competent RCCM, active registry channels and local project permissions.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

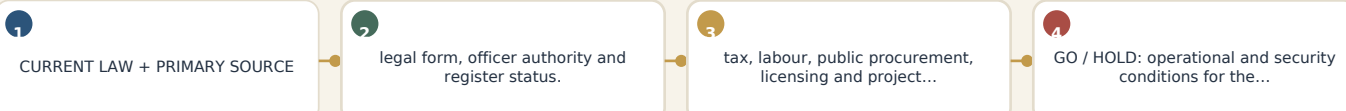
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm operational and security conditions for the specific site and transaction before commitment.

COUNTRY-SPECIFIC RELEASE PATH



CENTRAL AFRICA / GC COUNTRY PAGE



National flag

Chad

OHADA MEMBER STATE



MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, board/manager authority and registration.

REGISTRY & CONTROL

Verify RCCM updates, filings and publication requirements.

PERMITS, MONEY & OPERATIONS

Map CEMAC, tax, labour, oil/energy, procurement and operating permits.

LOCAL GC LENS

Use OHADA company law and confirm local RCCM procedures, regulator contacts and any CEMAC-related overlays.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check whether oil, energy or public-contract rules add approvals beyond ordinary company registration.

COUNTRY-SPECIFIC RELEASE PATH



CENTRAL AFRICA / GC COUNTRY PAGE



National flag

Republic of the Congo

OHADA MEMBER STATE



MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

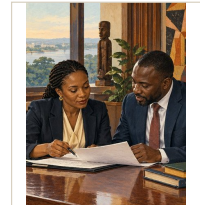
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form and signatory authority.

REGISTRY & CONTROL

Check RCCM, accounting records, annual updates and corporate publications.

PERMITS, MONEY & OPERATIONS

Map hydrocarbons, procurement, tax, labour and foreign-investment conditions.

LOCAL GC LENS

Apply the OHADA company-law anchor and verify national RCCM procedure and CEMAC/regulatory overlays.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Separate corporate approvals from concession, petroleum, land and public procurement approvals.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity form and signatory authority.

3

hydrocarbons, procurement, tax, labour and...

4

GO / HOLD: corporate approvals from concession,...

CENTRAL AFRICA / GC COUNTRY PAGE



National flag

Democratic Republic of the Congo

OHADA MEMBER STATE



MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, registry record and representation powers.

REGISTRY & CONTROL

Verify RCCM filing and beneficial-ownership obligations.

PERMITS, MONEY & OPERATIONS

Map mining, energy, land, procurement, tax, labour and provincial permits.

LOCAL GC LENS

Use OHADA company law and the national RCCM service; confirm local office and provincial/project requirements.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Test the registry extract and authority chain against the specific province and project; do not rely on a single national search.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity form, registry record and representation powers.

3

mining, energy, land, procurement, tax, labour and...

4

GO / HOLD: Test the registry extract and authority...

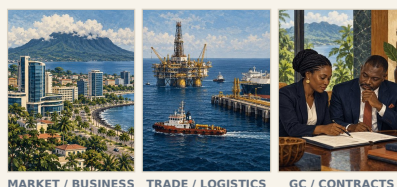
CENTRAL AFRICA / GC COUNTRY PAGE

Equatorial Guinea



National flag

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm legal form and Spanish-language corporate documents.

REGISTRY & CONTROL

Verify RCCM and current company records.

PERMITS, MONEY & OPERATIONS

Map hydrocarbons, local participation, tax, labour, procurement and licensing.

LOCAL GC LENS

OHADA company law applies; confirm national RCCM practice, Spanish-language filings and CEMAC/sector overlays.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm translations, authority of signatories and any energy-sector approvals.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

legal form and Spanish-language corporate documents.

3

hydrocarbons, local participation, tax, labour, procurement...

4

GO / HOLD: translations, authority of signatories and...

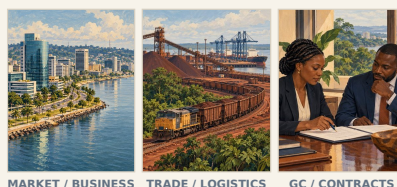
CENTRAL AFRICA / GC COUNTRY PAGE



National flag

Gabon

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

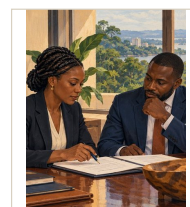
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form, board/manager authority and company status.

REGISTRY & CONTROL

Check RCCM, publication, accounting and filing requirements.

PERMITS, MONEY & OPERATIONS

Map extractives, public procurement, tax, labour and licensing.

LOCAL GC LENS

Use OHADA company law; verify the national RCCM route and CEMAC and sector-specific requirements.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check concession and local-content obligations separately from incorporation and board authority.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form, board/manager authority and company status.

3

extractives, public procurement, tax, labour and licensing.

4

GO / HOLD: concession and local-content obligations...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Angola

NATIONAL COMPANY LAW



MARKET / BUSINESS



TRADE / LOGISTICS



GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

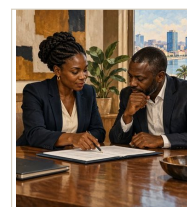
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Commercial Companies Law No. 1/04 of 13 February 2004 (consolidation and amendments to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form, representation and registry status.

REGISTRY & CONTROL

Verify corporate changes, accounts and local filing duties.

PERMITS, MONEY & OPERATIONS

Map foreign investment, exchange control, tax, labour, procurement and licensing.

LOCAL GC LENS

The commercial registry handles formation and company changes; confirm Portuguese-language statutes, registry procedure and investment/project approvals.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

SIAC Commercial Registry
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Use Portuguese primary sources and confirm whether the transaction requires an investment or sector authorization.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form, representation and registry status.

3

foreign investment, exchange control, tax, labour,...

4

GO / HOLD: Portuguese primary sources and confirm...

CENTRAL AFRICA / GC COUNTRY PAGE



National flag

São Tomé and Príncipe

NATIONAL COMPANY LAW - LOCAL...



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

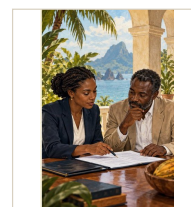
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Portuguese-language commercial-company legislation and registry rules; confirm the current consolidated text. Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm national legal forms and current company statute.

REGISTRY & CONTROL

Identify the competent commercial registry and filing sequence.

PERMITS, MONEY & OPERATIONS

Map investment, tax, labour, public procurement and licensing rules.

LOCAL GC LENS

São Tomé and Príncipe is not treated as an OHADA member in this guide. Verify national company law, registry procedure and any current regional or sector overlays.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Official Gazette and commercial registry - local GC to confirm

No verified primary-source link is included here. Treat this as a source gap to resolve before approval.

SOURCE GAP - REQUEST PRIMARY TEXT

STOP / ESCALATE IF

Do not use the OHADA Uniform Act as the sole company-law source; confirm the current Portuguese primary text.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

national legal forms and current company statute.

3

investment, tax, labour, public procurement and licensing...

4

GO / HOLD: Do not use the OHADA Uniform Act as the...

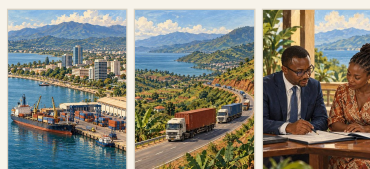
EAST AFRICA / GC COUNTRY PAGE



National flag

Burundi

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

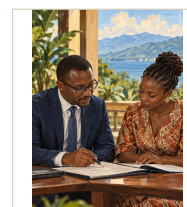
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form and local representation.

REGISTRY & CONTROL

Check RCCM registration, changes and required publications.

PERMITS, MONEY & OPERATIONS

Map tax, labour, public procurement, licensing and foreign-investment rules.

LOCAL GC LENS

Use OHADA company law as the company-law anchor; verify the competent RCCM and current national filing route.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm French/Kirundi-language official sources and any regional or sector-specific approval.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity form and local representation.

3

tax, labour, public procurement, licensing and...

4

GO / HOLD: French/Kirundi-language official sources...

EAST AFRICA / GC COUNTRY PAGE



National flag

Comoros

OHADA MEMBER STATE



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

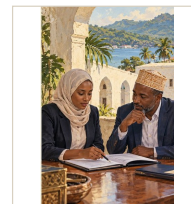
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

OHADA Uniform Act on Commercial Companies and Economic Interest Groups (30 January 2014)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, registered office and authority of representatives.

REGISTRY & CONTROL

Verify RCCM and required filings/publications.

PERMITS, MONEY & OPERATIONS

Map tax, labour, imports, licensing, procurement and foreign-investment rules.

LOCAL GC LENS

Use OHADA company law; confirm the competent local RCCM and national operating requirements.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

OHADA official text and overview

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm which island authority and registry office is competent for the entity and activity.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity form, registered office and authority of...

3

tax, labour, imports, licensing, procurement and...

4

GO / HOLD: which island authority and registry office...

EAST AFRICA / GC COUNTRY PAGE



National flag

Djibouti

**NATIONAL FRAMEWORK -
LOCAL...**


MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

National commercial and company law; identify current company statute, amendments and registry procedure from official sources
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity forms, current statute and legal personality process.

REGISTRY & CONTROL

Verify registry, director/signatory records and annual filings.

PERMITS, MONEY & OPERATIONS

Map free-zone, port, logistics, tax, labour and licensing regimes.

LOCAL GC LENS

Do not assume OHADA applies. Establish the controlling company statute, official filing language and competent commercial registry.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Djibouti government e-services
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Separate ordinary domestic company rules from free-zone and port-related regimes.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity forms, current statute and legal personality process.

3

free-zone, port, logistics, tax, labour and licensing regimes.

4

GO / HOLD: ordinary domestic company rules from...

EAST AFRICA / GC COUNTRY PAGE



National flag

Eritrea

**NATIONAL FRAMEWORK -
LOCAL...**


MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

No country entry in the published 2024/2025 reports or posted 2026/2027 plan

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

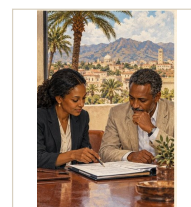
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Current company and commercial registration instruments require verification in the official Eritrean legal sources

Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Identify current company law and registry authority.

REGISTRY & CONTROL

Verify entity existence, officer authority and required filings.

PERMITS, MONEY & OPERATIONS

Map foreign investment, currency, licensing, employment and public-sector rules.

LOCAL GC LENS

Source mapping only. Confirm authoritative legislation, registration authority, language and practical ability to complete filings for the matter.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Official gazette and relevant ministry - local GC to confirm

No verified primary-source link is included here. Treat this as a source gap to resolve before approval.

SOURCE GAP - REQUEST PRIMARY TEXT

STOP / ESCALATE IF

Escalate source and implementation uncertainty before signing, funding or transferring assets.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

current company law and registry authority.

3

foreign investment, currency, licensing, employment and...

4

GO / HOLD: Escalate source and implementation...

EAST AFRICA / GC COUNTRY PAGE



National flag

Ethiopia

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

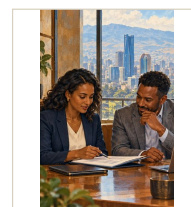
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Commercial Code Proclamation No. 1243/2021 (current amendments and implementing rules to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm business-organization form, capital and governance route.

REGISTRY & CONTROL

Check commercial registration, licensing and reporting obligations.

PERMITS, MONEY & OPERATIONS

Map foreign-investment, land, tax, employment, procurement and sector permissions.

LOCAL GC LENS

The Commercial Code contains business-organization rules; confirm federal and regional commercial-registration and licensing responsibilities.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Ministry of Justice commercial-law portal
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm the applicable federal/regional authority and current investment restrictions for the activity.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

business-organization form, capital and governance route.

3

foreign-investment, land, tax, employment, procurement and...

4

GO / HOLD: the applicable federal/regional authority...

EAST AFRICA / GC COUNTRY PAGE



National flag

Kenya

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act No. 17 of 2015 (current revised text and amendments to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Verify company, directors, beneficial ownership and annual return status.

REGISTRY & CONTROL

Confirm board/shareholder authority and required filings.

PERMITS, MONEY & OPERATIONS

Map county permits, tax, labour, procurement, data and sector approvals.

LOCAL GC LENS

The BRS administers company registration. Check registry filings and separately map national, county and sector requirements.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Business Registration Service / Companies Registry
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check current BRS notices and county approvals; a company search does not establish every licence or beneficial-ownership fact.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company, directors, beneficial ownership and annual return...

3

county permits, tax, labour, procurement, data and sector...

4

GO / HOLD: current BRS notices and county approvals; a...

EAST AFRICA / GC COUNTRY PAGE



National flag

Madagascar

NATIONAL COMPANY LAW



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

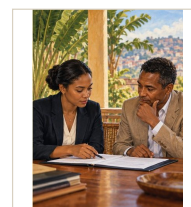
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Law No. 2003-036 on commercial companies (consolidation and amendments to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form, governance and local representative requirements.

REGISTRY & CONTROL

Verify registration, filings, publications and beneficial ownership.

PERMITS, MONEY & OPERATIONS

Map investment, land, tax, labour, procurement and sector permits.

LOCAL GC LENS

Use French and Malagasy primary sources; confirm company-form requirements and current registry process.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

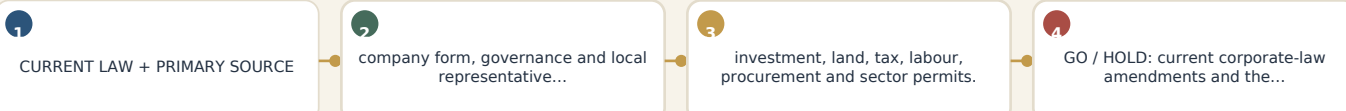
Economic Development Board of Madagascar / official register
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check current corporate-law amendments and the distinct investment/project approval path.

COUNTRY-SPECIFIC RELEASE PATH



EAST AFRICA / GC COUNTRY PAGE



National flag

Mauritius

NATIONAL COMPANY LAW



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

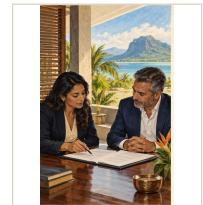
OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 2001 and regulations (current consolidated version to be checked)

Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity type, registered office and director/secretary requirements.

REGISTRY & CONTROL

Verify company status, annual returns, charges and beneficial ownership.

PERMITS, MONEY & OPERATIONS

Map FSC, tax, labour, data, licensing and public-procurement requirements.

LOCAL GC LENS

The CBRD publishes the Companies Act and related regulations; confirm domestic, global business and regulated-entity rules separately.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Corporate and Business Registration Department
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Distinguish domestic companies from global business and financial-service structures.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity type, registered office and director/secretary...

3

FSC, tax, labour, data, licensing and public-procurement...

4

GO / HOLD: domestic companies from global business and...

EAST AFRICA / GC COUNTRY PAGE



National flag

Rwanda

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS / GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

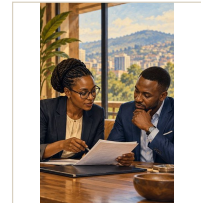
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Law No. 007/2021 of 05/02/2021 governing companies (current amendments to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form, governance, directors and registered details.

REGISTRY & CONTROL

Verify RDB filings, beneficial-ownership and annual compliance duties.

PERMITS, MONEY & OPERATIONS

Map investment, procurement, tax, labour, land and sector approvals.

LOCAL GC LENS

Rwanda's company statute and RDB registration workflow should be read together; verify current regulations and electronic filing requirements.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Ministry of Trade / official law text
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm the current RDB process and official gazette amendments before using an older checklist.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form, governance, directors and registered details.

3

investment, procurement, tax, labour, land and sector...

4

GO / HOLD: the current RDB process and official...

EAST AFRICA / GC COUNTRY PAGE



National flag

Seychelles

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

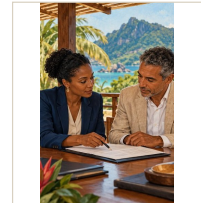
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Domestic company law and International Business Companies legislation; verify current consolidated statutes and amendments
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Identify domestic vs IBC status and applicable statute.

REGISTRY & CONTROL

Verify registry filings, beneficial ownership and annual obligations.

PERMITS, MONEY & OPERATIONS

Map FSA, tax, AML, licensing, employment and economic-substance rules.

LOCAL GC LENS

Separate domestic company, international business company and licensed-entity regimes; consult the current Gazette and Registry sources.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Seychelles Official Gazette

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

A 2026 IBC amendment is listed in the Official Gazette; confirm commencement and interaction with the entity's regime.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

domestic vs IBC status and applicable statute.

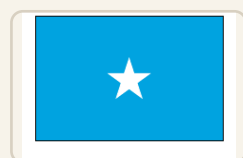
3

FSA, tax, AML, licensing, employment and economic-substance...

4

GO / HOLD: A 2026 IBC amendment is listed in the...

EAST AFRICA / GC COUNTRY PAGE



National flag

Somalia

**NATIONAL FRAMEWORK -
LOCAL...**


MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

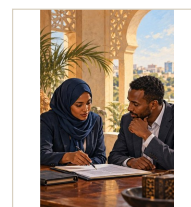
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Company-law regulations and registration route; confirm federal/member-state competence and current implementation
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm the company law and registry competent for the location.

REGISTRY & CONTROL

Verify legal existence, officers and enforceable authority.

PERMITS, MONEY & OPERATIONS

Map licensing, tax, banking, sanctions, procurement and security constraints.

LOCAL GC LENS

Establish whether the matter is federal, member-state or regional and identify the authority that can register and bind the entity.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Somali Business Registration System / company-law regulations

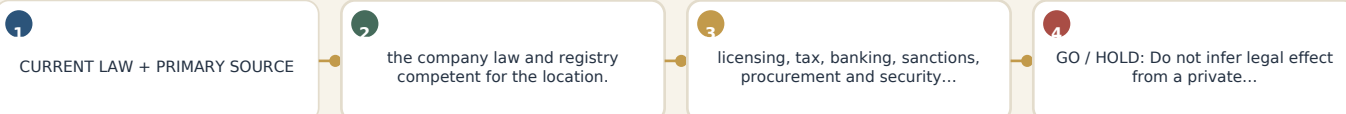
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Do not infer legal effect from a private registry or online extract; obtain local legal confirmation.

COUNTRY-SPECIFIC RELEASE PATH



EAST AFRICA / GC COUNTRY PAGE



National flag

South Sudan

**NATIONAL COMPANY LAW -
LOCAL...**


MARKET / BUSINESS / LOGISTICS CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

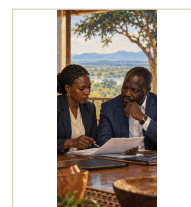
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 2012; verify current amendments, regulations and registry implementation
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm current Companies Act text, forms and company status.

REGISTRY & CONTROL

Check officer authority, changes, annual filings and corporate records.

PERMITS, MONEY & OPERATIONS

Map foreign investment, oil/energy, land, tax, labour and public contracting.

LOCAL GC LENS

Use local primary sources to confirm current law, commencement, registration status and available filing service.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Companies Act text hosted by WTO; validate against South Sudan gazette
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Escalate changes in registry operations, sanctions exposure, project safety and enforceability before action.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

current Companies Act text, forms and company status.

3

foreign investment, oil/energy, land, tax, labour and public...

4

GO / HOLD: Escalate changes in registry operations,...

EAST AFRICA / GC COUNTRY PAGE



National flag

Tanzania

NATIONAL COMPANY LAW



MARKET / BUSINESS/TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

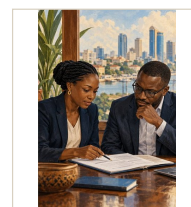
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act, 2002 (Cap. 212), as amended (current consolidation to be checked) Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity, registered office, directors and beneficial-ownership information.

REGISTRY & CONTROL

Check BRELA filings, annual returns and company records.

PERMITS, MONEY & OPERATIONS

Map tax, labour, investment, procurement and sector approvals.

LOCAL GC LENS

BRELA administers company registration; verify whether mainland Tanzania or Zanzibar rules and registry apply.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Business Registrations and Licensing Agency
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Determine mainland/Zanzibar scope and check current beneficial-ownership, tax and sector rules.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity, registered office, directors and...

3

tax, labour, investment, procurement and sector approvals.

4

GO / HOLD: Determine mainland/Zanzibar scope and check...

EAST AFRICA / GC COUNTRY PAGE



National flag

Uganda

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

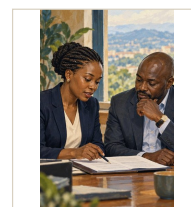
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 2012 and regulations (current consolidated text to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company status, directors, beneficial owners and annual returns.

REGISTRY & CONTROL

Check board authority, charges, accounts and record duties.

PERMITS, MONEY & OPERATIONS

Map tax, employment, procurement, data and sector permits.

LOCAL GC LENS

Use URSB company records and current legal instruments; separately verify sector regulators and local government permissions.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

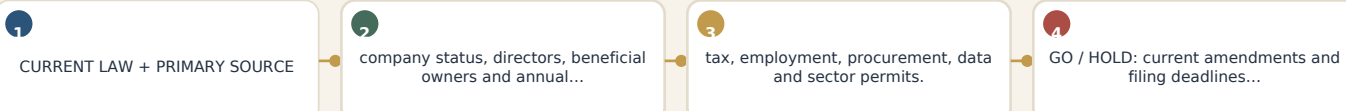
Uganda Registration Services Bureau
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

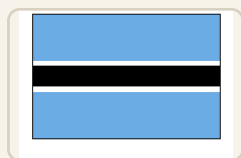
STOP / ESCALATE IF

Confirm current amendments and filing deadlines rather than relying on incorporation-era documents.

COUNTRY-SPECIFIC RELEASE PATH



SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Botswana

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 2003 (current amendments and regulations to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, directors and registered details.

REGISTRY & CONTROL

Check CIPA filings, annual returns and records.

PERMITS, MONEY & OPERATIONS

Map procurement, tax, labour, licensing, land and sector approvals.

LOCAL GC LENS

CIPA is the corporate registry starting point; verify company type, annual compliance and applicable beneficial-ownership process.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Companies and Intellectual Property Authority
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm current CIPA forms and commencement of amendments before relying on an older compliance calendar.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity form, directors and registered details.

3

procurement, tax, labour, licensing, land and sector...

4

GO / HOLD: current CIPA forms and commencement of...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Eswatini

NATIONAL COMPANY LAW



MARKET / BUSINESS / LOGISTICS CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

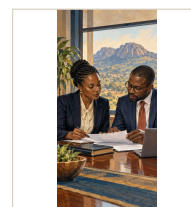
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 2009 (current amendments and regulations to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form, officers and authority to bind.

REGISTRY & CONTROL

Verify registry extract, changes and annual filing duties.

PERMITS, MONEY & OPERATIONS

Map tax, labour, licensing, procurement and foreign-investment controls.

LOCAL GC LENS

Use the Registrar of Companies and official online service to verify company status and filing channels.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Eswatini e-Government company search
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Verify current forms, registry steps and sector-specific approvals with the Registrar of Companies.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form, officers and authority to bind.

3

tax, labour, licensing, procurement and foreign-investment...

4

GO / HOLD: current forms, registry steps and...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Lesotho

NATIONAL COMPANY LAW



MARKET / BUSINESS / LOGISTICS CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2024 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

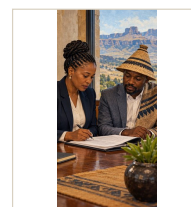
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 2011;
Companies Regulations 2012
and relevant later rules (current versions to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company form, officers and registered details.

REGISTRY & CONTROL

Check annual filings, beneficial ownership and records.

PERMITS, MONEY & OPERATIONS

Map procurement, tax, labour, licensing and cross-border investment rules.

LOCAL GC LENS

The official business-registration law portal identifies the Act and related instruments; check later amendments and beneficial-ownership requirements.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Business Registrations portal / Lesotho law database
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

The 2024 Beneficial Ownership Regulations are listed in the portal; verify scope, forms and effective requirements.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company form, officers and registered details.

3

procurement, tax, labour, licensing and cross-border...

4

GO / HOLD: The 2024 Beneficial Ownership Regulations...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Malawi

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

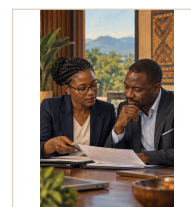
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 2013 (current amendments and regulations to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company status, directors, shareholders and beneficial owners.

REGISTRY & CONTROL

Verify annual returns, changes, charges and filing proof.

PERMITS, MONEY & OPERATIONS

Map public procurement, tax, labour, permits and sector approvals.

LOCAL GC LENS

Use the Registrar General/CRIPC service to verify legal status, current forms and corporate filings.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Registrar General / CRIPC

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm current e-registry process and which agency handles each filing.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company status, directors, shareholders and beneficial owners.

3

public procurement, tax, labour, permits and sector approvals.

4

GO / HOLD: current e-registry process and which agency...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Mozambique

**NATIONAL COMPANY LAW -
LOCAL...**


MARKET / BUSINESS / TRADE / LOGISTICS / GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

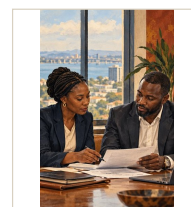
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Commercial Code approved by Decree-Law No. 1/2022; use the official republication and check later amendments
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm current Commercial Code and entity forms.

REGISTRY & CONTROL

Identify conservatória/registry, filing channel and records.

PERMITS, MONEY & OPERATIONS

Map investment, FX, tax, labour, procurement, land and sector permits; verify any new local-content duties for the project.

LOCAL GC LENS

Portuguese-language sources are essential. Verify the law governing company formation, registration, management, accounting and foreign investment.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Imprensa Nacional de Moçambique / Boletim da República

Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Use the republication of Decree-Law 1/2022, not the withdrawn first printing; verify current local-content requirements and implementing rules.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

current Commercial Code and entity forms.

3

investment, FX, tax, labour, procurement, land and sector...

4

GO / HOLD: the republication of Decree-Law 1/2022, not...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Namibia

NATIONAL COMPANY LAW



MARKET / BUSINESS TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Published B-READY 2025 country assessment

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

BUSINESS ENTRY

foreign ownership

UTILITIES

power and water

BUSINESS LOCATION

site, land, permits

LABOUR

hiring and work permits

FINANCE

FX and repatriation

TRADE

customs and local content

TAXATION

tax and remittance

DISPUTES

forum and enforcement

COMPETITION

JV and procurement

INSOLVENCY

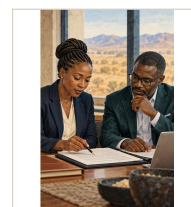
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 28 of 2004, as amended (current consolidation to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Verify entity status, directors, beneficial ownership and annual duties.

REGISTRY & CONTROL

Check board authority, registered documents and company records.

PERMITS, MONEY & OPERATIONS

Map procurement, tax, labour, land, licensing and sector approvals.

LOCAL GC LENS

BIPA is the registry authority. Check the Companies Act alongside BIPA legislation, beneficial ownership and sector obligations.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Business and Intellectual Property Authority
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Confirm recent Companies Act and financial-intelligence amendments and current BIPA filing requirements.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

entity status, directors, beneficial ownership and annual...

3

procurement, tax, labour, land, licensing and sector...

4

GO / HOLD: recent Companies Act and...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

South Africa

NATIONAL COMPANY LAW +...



MARKET / BUSINESS / TRADE / LOGISTICS GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

Listed for B-READY 2027; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

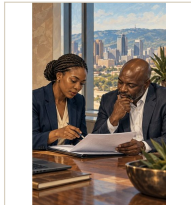
BUSINESS ENTRY foreign ownership	UTILITIES power and water	BUSINESS LOCATION site, land, permits	LABOUR hiring and work permits	FINANCE FX and repatriation
TRADE customs and local content	TAXATION tax and remittance	DISPUTES forum and enforcement	COMPETITION JV and procurement	INSOLVENCY security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act 71 of 2008 as amended, including 2024 Amendment Acts; King V applies for financial years beginning on/after 1 January 2026
Verify the current consolidated text, commencement and implementing rules for the



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm current Act version, commencement and company-specific MOI/delegations.

REGISTRY & CONTROL

Check director duties, conflicts, financial assistance, records and filing duties.

PERMITS, MONEY & OPERATIONS

Map CIPC/beneficial ownership, procurement, POPIA, labour and sector regimes.

LOCAL GC LENS

Read the current Act, commencement notices, regulations and company documents together. King V is a governance code and does not replace legislation.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

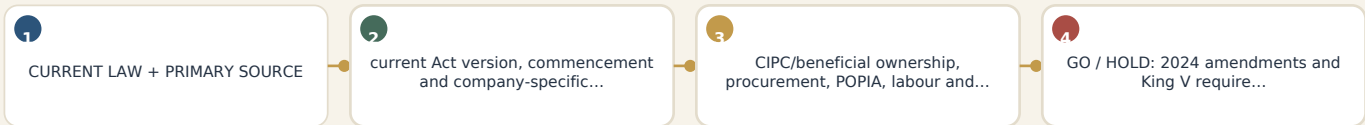
gov.za Companies Act / IoDSA King V
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

2024 amendments and King V require page-by-page commencement and scope checks; avoid carrying forward King III/IV guidance.

COUNTRY-SPECIFIC RELEASE PATH



SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Zambia

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS / GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

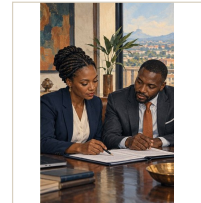
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies Act No. 10 of 2017 (current amendments and regulations to be checked)
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm company status, directors, shareholders and beneficial owners.

REGISTRY & CONTROL

Check annual returns, changes, charges and record-keeping.

PERMITS, MONEY & OPERATIONS

Map procurement, tax, labour, licensing, mining and local-content rules.

LOCAL GC LENS

PACRA company registry records should be paired with the current Act, beneficial-ownership requirements and sector approvals.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Patents and Companies Registration Agency
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Check current PACRA guidance and sector-specific approvals, especially for mining and public contracts.

COUNTRY-SPECIFIC RELEASE PATH

1

CURRENT LAW + PRIMARY SOURCE

2

company status, directors, shareholders and beneficial owners.

3

procurement, tax, labour, licensing, mining and...

4

GO / HOLD: current PACRA guidance and sector-specific...

SOUTHERN AFRICA / GC COUNTRY PAGE



National flag

Zimbabwe

NATIONAL COMPANY LAW



MARKET / BUSINESS / TRADE / LOGISTICS / GC / CONTRACTS



FLAG MAP / APPROX.

CURRENT BUSINESS-ENVIRONMENT BASELINE

● Listed for B-READY 2026; report not yet published

[OPEN WB COVERAGE PLAN](#)

TEN BUSINESS TOPICS TO TEST BEFORE THE INVESTMENT DECISION

● BUSINESS ENTRY

foreign ownership

● UTILITIES

power and water

● BUSINESS LOCATION

site, land, permits

● LABOUR

hiring and work permits

● FINANCE

FX and repatriation

● TRADE

customs and local content

● TAXATION

tax and remittance

● DISPUTES

forum and enforcement

● COMPETITION

JV and procurement

● INSOLVENCY

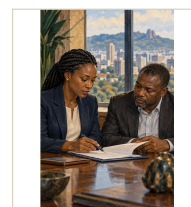
security and recovery

OWNER DECISION IN ONE MINUTE

Before committing capital, answer: Can this activity be carried on through this entity and ownership structure? Which approvals control the site, staff, money and government-facing work? What is the practical route to recover value if the contract or investment fails?

COMPANY-LAW ANCHOR

Companies and Other Business Entities Act [Chapter 24:31] (2019), subject to current amendments
Verify the current consolidated text, commencement and implementing rules for the proposed entity.



COUNTRY-SPECIFIC GC CHECKS

ENTITY & AUTHORITY

Confirm entity form, registration status and representation authority.

REGISTRY & CONTROL

Check company filings, beneficial ownership and annual compliance.

PERMITS, MONEY & OPERATIONS

Map tax, procurement, labour, licensing, exchange control and sector approvals.

LOCAL GC LENS

Use the current consolidated Act, regulations and official registry notices; confirm local practice and amendments before reliance.

What the owner needs priced: set-up and annual compliance cost; approval sequence and real-world timing; cash movement and tax; local staffing or partner constraints; and the contract / exit route.

SOURCE ROUTE

Companies Office / public-sector law repository
Open the source, capture the current text and date checked, and test it against the transaction facts.

[OPEN SOURCE REFERENCE >](#)

STOP / ESCALATE IF

Verify current Registrar procedures and gazetted changes; do not rely solely on older Companies Act checklists.

COUNTRY-SPECIFIC RELEASE PATH

